



Warren A. Opfer, PMP, CCP

COO/Treasurer of The Dayton Group

Specialized Skills: Program/Project Management, Leadership, Information Technology, & Process Re-engineering.

Education: Ph.D. Candidate in Leadership at University of Strathclyde

- MBA Industrial/Production Management and Economics, Wright State University
- BS Business/Computer Science/Statistics, Wright State University
- Project Management Professional (PMP) certification, Project Management Institute
- Certified Computing Professional (CCP), Institute for Certification of Computer Professionals
- Cost/Schedule Control Systems Criteria (C/SCSC) Course, Air Force Institute of Technology (AFIT)
- Equal Employment Opportunity and Affirmative Action Planning, Michigan State University
- Developing and Implementing Affirmative Action Plans, Michigan State University

Current: TDG primary project management consulting and training support for Federal Aviation Administration. Project liaison and past member of the Project Management Institute (PMI) Research Member Advisory Group (RMAG); presenter at the 2000 (invited) and 2002 (competitive) PMI International Project Management Research Conference; presenter at the 2001 PMI Nashville Symposium. Co-leader on PMI Research Project (grant) on Project Management. Contributing author on book titled *Project Leadership*. Author of a book chapter entitled *Building High Performance Teams*. Author of Leadership Assessment Tools (LAT) for organizations, teams and individuals. Contributing author on numerous other publications.

Prior Experience:

President, Intelligent Imaging, Inc. Dayton, Ohio. (1994 –2003) Served governmental, commercial, and non-profit technical organizations in program/project management, business management consulting, computer system design and development, operations and staffing analysis, executive training, marketing and product promotion services, and conference and convention management. Efforts included internet support for the Uniform Code Council (UCC), support of the Defense Enterprise Information Service (DEIS) in support of the Defense Finance and Accounting Service (DFAS) evaluating migration and legacy accounting information systems in the DoD transportation business area in support of the DoD Technical Architecture Framework for Information Management (TAFIM) requirements.

Senior Vice President, Sabre Systems and Services Division of Moore Corporation (1991-1994) Responsible for a multi-million dollar computer systems division of an operating unit of Moore Business Forms, a corporation with annual revenues over \$2 billion. Led the growth of a new business venture, business operations and development, R&D, program and project management, sales, and designed and directed the development of a major new software product for the company.

Senior Vice President, Systems, Cole-Layer-Trumble Company (1989 - 1991)

Responsible for business operations and development, information systems R&D, sales, and marketing with contract responsibility for 87 clients with contracts between \$50 thousand and \$4.1 million. Directed process and data modeling, designed and developed new products, and developed strategic and business plans.

Prior Experience:

Director, Management Services, Universal Technology Corporation 1988-1989); Manager, Corporate Systems Development and Data Processing, Systems Research Laboratories, Inc. (1980-1988); Senior R & D Financial Analyst, NCR Corporation 1978-1980); and Management Analyst on active duty with USAF (1971-1978). Wide range of project leadership responsibilities with emphasis on information technology.